All Performance Indicators and Targets 2010-11

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Division: Assistant Chief Executive			PI Manager: Mich	PI Manager: Michael Perry	
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13	
National Indicators					
NI 188 (SCS) Planning to Adapt to Climate Change (Max)	1	0	1	2	
Service Indicators					
SI 28 (CG2) % of standard searches carried out in 10 working days (Max)	99.94%	100%	100%	100%	
SI 32 (CG6) % of planned audits completed (Max)	84%	90%	95%	95%	
SI 107 % of actions from the Constitution action plan completed within timescale (Max)	n/a	100%	No target set as project will be complete	No target set as project will be complete	
SI 108 % of licences re-issued within the required timescales (Max)	n/a	100%	No target set as project will be complete	No target set as project will be complete	
SI 109 (CI 25) Number of volunteers (staff and relevant partner agencies) attending emergency planning training sessions (incl. workshops, virtual scenarios, live exercises, tabletop sessions) (Max)	27	15	16	17	

Division: Building Surveying				Osbourne
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
Corporate Indicators				
CI 49 (NI 185) CO2 reduction from local authority operations (Max)	5.50%	7.60%	6.50%	No target determined at present
CI 53 The level of achievement attained under the Equality Framework for Local Government (Max)	n/a	2	2	2
National Indicators				
NI 186 (SCS) Per capita reduction in CO2 emissions in the LA area (Min)	Data not yet available	N/A	3%	N/A
NI 187(i) Tackling fuel poverty – % of people receiving income based benefits living in homes with a low energy efficiency rating: (i) Low energy efficiency (Min)	5.6%	5.60%	5.60%	No target determined at present
NI 187(ii) Tackling fuel poverty – % of people receiving income based benefits living in homes with a low energy efficiency rating: (ii) High energy efficiency (Min)	Pag € ⁵%	46.10%	46.10%	No target determined at present

PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
NI 194 Air quality – % reduction in NOx and primary PM10 emissions through local authority's estate and operations (Max)	6.6%	5.00%	5.00%	No target determined at present
Service Indicators				
SI 25 (DS5) % of full plan applications checked within 3 weeks of receipt (Max)	99.3%	99.00%	99.10%	99.25%
SI 26 (BV63) Energy Efficiency of Housing Stock (Max)	69	69	70	70
SI 27 (BV156) Buildings Accessible to People with a Disability (Max)	93.33%	94.11%	94.11%	94.11%
SI 68 % of actions from the BC Partnership action plan completed within timescale (Max)	n/a	90%	90%	90%
SI 69 Amount (£'s) of income generated (Max)	n/a	£5,000.00	This will be first year of operating this service and we do not know what the uptake will be. Future targets to be reviewed end 2010/11	This will be first year of operating this service and we do not know what the uptake will be. Future targets to be reviewed end 2010/12
SI 70 % of actions from the Natural Resources Management action plan completed within timescale (Max)	n/a	90%	90%	90%

Division: Community Development	PI Manager: Gaynor Bradley			
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
Corporate Indicators				
CI 11 % of Council-led actions from the Sustainable Community Strategy completed on time (Max)	n/a	90%	90%	90%
CI 36 % of actions completed in relation to the implementation of the anti-Social Behaviour Strategy action plan (Max)	n/a	90%	92%	95%
Service Indicators				
SI 92 % of actions from the CCTV action plan completed within timescale (Max)	n/a	90%	No target set as project will be complete	No target set as project will be complete
SI 93 % of actions from the Priors Green action plan completed within timescale (Max)	n/a	90%	No target set as project will be complete	No target set as project will be complete
SI 94 % of actions from the Flitch Green action plan completed within timescale (Max)	n/a	90%	No target set as project will be complete	No target set as project will be complete
SI 95 % of projects from the Uttlesford Children's Partnership workplan investigated (Max)	_{n/a} Page 2	50%	50%	50%
SI 98 % of projects from Healthier Communities and Older Peoples workplan investigated (Max)	n/a	50%	50%	50%

PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
SI 99 (CI 12) Cost per visit to Leisure Centres (per head) (Min)	13.32	13.82	14.24	Gaynor Bradley to confirm once she has looked at the budget for the Leisure Centres
SI 100 % of projects from the Economic Development, Skills and Learning workplan investigated (Max)	n/a	50%	50%	50%
SI 101 % of projects from the Crime Reduction workplan investigated (Max)	n/a	50%	50%	50%
SI 102 (NI 35) Building resilience to violent extremism (Max)	1	1	1	1
SI 105 % of projects from the Environment workplan investigated (Max)	n/a	50%	50%	50%
SI 106 % of projects from the Transport workplan investigated (Max)	n/a	50%	50%	50%

Division: Community Engagement			PI Manager: Ric	PI Manager: Richard Auty	
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13	
Corporate Indicators					
CI 39 Total users of museum service	n/a	18,580	18,580	18,580	
CI 41 (NI 4) % of people who feel they can influence decisions in their locality (Max)	n/a	32%	PI is from Place Survey which is conducted every 2 years	34%	
CI 43 % of all quarterly monitored performance indicators on or above target (Max)	n/a	70%	75%	80%	
CI 50 Number of Council press releases and/or advertisements concerning litter enforcement (Max)	n/a	6	8	10	
Service Indicators					
SI 12 (c) Museum users: Total visitors to the museum building and on-site events (Max)	15,755	13,700	13,700	13,700	
SI 13 (CG3) % of minutes from meetings made available to the public within 10 days (Max)	97.52%	98%	98%	98%	
SI 40 % of actions from Transition Plans completed within timescale (Max)	n/a	90%	90%	90%	
SI 41 % of actions from the Strategy Maps Action Plan completed within timescale (Max)	n/a	90%	90%	90%	
SI 42 % of actions completed from the Business Improvement Toolkit implementation action plan (Max)	Page∕3	90%	90%	90%	

PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
SI 43 % of Citizens Panel questionnaires returned (Max)	n/a	40%	40%	40%
SI 44 % of actions from Consultations Action Plan completed within timescale (Max)	n/a	90%	90%	90%
SI 49 % of actions from cabinet system timetable completed within timescales (Max)	n/a	100%	No target set as project will be complete	No target set as project will be complete
SI 50 % of actions from the Communications Strategy completed within timescales (Max)	n/a	90%	90%	90%
SI 51 Number of visits to the Council website	n/a	220,000	225,000	230,000

Division: Customer Support & Revenue Services		PI Manager: Simon Martin		
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
Corporate Indicators				
CI 04 (BV9) % of Council Tax collected (Max)	98.56%	99.00%	99.00%	99.00%
CI 05 Average number of sickness days per employee per annum (Min)	8.1	8	8	8
CI 31 Is asset management strategy action plan on schedule?	n/a	Yes	Yes	Yes
CI 42 Overall customer satisfaction with council services (Max)	n/a	60%	65%	70%
CI 44 Is the implementation of the Workforce Strategy on schedule?	n/a	Yes	Yes	Yes
National Indicators				
NI 181 Time taken to process Housing Benefit/Council Tax Benefit new claims and change events (Min)	6.5	12	11.5	11
Service Indicators			1	<u>I</u>
SI 04 (BV79a) Accuracy of processing - HB/CTB claims (Max)	91.10%	95.00%	96.00%	97.00%
SI 05 (BV79bii) Housing Benefit (HB) recovered as a percentage of the total amount of recoverable HB overpayments (sundry debtors) (Max)	36.33%	40.10%	40.20%	40.30%
SI 06 (BV10) Percentage of Non-domestic Rates Collected (Max)	^{99.13%} Page 4	99.10%	99.20%	99.30%

PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
SI 45 % of Lodge House actions from Corporate Accomodation Plan completed within timescale (Max)	n/a	90%	90%	90%
SI 46 % of reviews completed from 2010/11 Scrutiny Committee workplan (Max)	n/a	100%	No target set as project will be complete	No target set as project will be complete
SI 47 Corporate Support & Revenues Services VfM ranking in family group (Max)	n/a	75%	75%	75%

Division: Customer Support & Revenue Services/Development Control PI Manager: Simon Martin/Mike Ovenden			Ovenden	
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
SI 48 % of actions from Development Transfer Plan completed within timescale (Max)	n/a	90%	No target set as project will be complete	No target set as project will be complete

Division: Development Control	PI Manager: Mike	PI Manager: Mike Ovenden		
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
National Indicators				
NI 157a (BV109a) Processing of planning applications: Major applications (Max)	69%	60%	62%	65%
NI 157b (BV109b) Processing of planning applications: Minor applications (Max)	58%	65%	68%	70%
NI 157c (BV109c) Processing of planning applications: Other applications (Max)	69%	80%	82%	85%
Service Indicators				
SI 24 (DS8) Planning Income (Max)	616,184	£590,000	£590,000	£590,000
SI 35 % Planning Consultations completed within 5 days (Max)	n/a	95%	95%	95%
SI 36 % Officer reports completed within 2 weeks (Max)	n/a	95%	95%	95%
SI 37 % Officer reports completed before Committee deadline (Max)	n/a	80%	80%	80%
SI 38 % application decisions despatched within 1 working day (Max)	n/a	95%	95%	95%
SI 39 (DS4) % planning applications registered within 3 days (Max)	n/a	95%	95%	95%
SI 103 % of BI/Workflow actions completed within timescale from the action plans (Max)	Page [/] ⁵	90%	90%	90%

PI Code & Short Name	2009/10	Annual Target	Annual Target	Annual Target
	Outturn	2010/11	2011/12	2012/13
SI 104 (CI 22/BV 204) Planning appeals allowed (Min)	24%	24%	23%	22%

Division: Environmental Health			PI Manager: G	eoff Smith		
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13		
Corporate Indicators						
CI 18 (BV64) No of private sector vacant dwellings that are returned into occupation or demolished (Max)	25	2	2	2		
CI 45 % of actions completed from the annual Health & Safety action plan (Max)	n/a	100%	100%	100%		
National Indicators						
NI 182 Satisfaction of business with local authority regulation services (Max)	89%	89%	89%	89%		
Service Indicators						
SI 62 % establishments taking part in 'Scores on the Doors' scheme (NI 184 not being collected in 2010/11)	n/a	76%	78%	80%		
SI 63 % of actions from Section 18 Guidance action plan completed within timescale (Max)	n/a	90%	90%	90%		
SI 64 Reduction of net cost to the Council of providing the Pest Control service (Min)	n/a	£10,000.00	To be set once reduction of net cost for 2010/11 ascertained	To be set once reduction of net cost for 2011/12 ascertained		
SI 65 % of actions from the JOSHRAC action plan completed within timescale (Max)	n/a	90%	90%	90%		
SI 66 Number of stray dogs (Min)	n/a	100	100	100		

Division: Finance	PI Manager: Stephen Joyce					
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13		
Corporate Indicators						
CI 01 (b) Is the General Fund Working Balance above the agreed minimum safe contingency level?	Yes	Yes	Yes	Yes		
CI 02 (b) Is the HRA Working Balance above the target minimum level?	Yes	Yes	Yes	Yes		
CI 27 (SI 01b) % of supplier invoices paid within 30 days of receipt by the Council (Max)	93.39%	97.00%	98.00%	99.00%		
CI 28 (SI 03b) % of investments complying with the approved Investment Strategy (Max)	n/a	100%	100%	100%		
CI 29 (SI 01c) Average time to pay supplier invoices (Min)	Page 6 n/a	15	13	11		

PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
CI 30 Is procurement strategy action plan on schedule?	n/a	Yes	Yes	Yes
CI 32 % achievement of year on year savings targets with MTFS (Max)	n/a	100%	100%	100%
CI 33 UDC VfM performance ranking in family group (Max)	n/a	75%	75%	75%
CI 34 (NI 179) Value for money – total net value of ongoing cash-releasing value for money gains that have impacted since the start of the 2008-09 financial year (Max)	Data not available	2107	2457	2757
CI 35 (a) £'s saved from implementation of shared services (Max)	n/a	0	100	200
CI 35 (b) £'s saved from devolution of services (Max)	n/a	0	100	150
Service Indicators	·			
SI 01 (a) % of invoices processed within 5 working days of receipt by the Finance Service	100%	100%	100%	100%
SI 33 (a) Was the draft Statement of Accounts approved by Members by 30 June?	Yes	Yes	Yes	Yes
SI 33 (b) Did the final Statement of Accounts receive an unqualified audit opinion by 30 September?	Yes	Yes	Yes	Yes
SI 34 (a) Was monthly budgetary control information issued within 10 working days of month end?	No	Yes	Yes	Yes
SI 71 % of actions from the procurement action plan completed within timescale (Max)	n/a	90%	90%	90%
SI 72 % of actions from the Asset Management action plan completed within timescale (Max)	n/a	90%	90%	90%
SI 73 (a) % of Members Finance trained (by 30/11/2010) (Max)	n/a	90%	N/A - one off training	N/A - one off training
SI 73 (b) % of budget holders Finance trained (by 30/11/2010) (Max)	n/a	100%	N/A - one off training	N/A - one off training
Division: Housing Sorvices			DI Managori Doz	

Division: Housing Services PI Manager: Roz Millership				Millership	
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13	
Corporate Indicators					
CI 20 (NI 158) % non-decent council homes (Min)	0.97%	1.50%	1.25%	1.00%	
CI 37 Number of service users who are supported to establish and maintain independent living (Max)	Page,7	1,220	1,250	1,300	

PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
CI 40 Is the Homelessness Strategy Action Plan on schedule?	n/a	Yes	Yes	Yes
CI 54 % of rent collected (Max)	n/a	96.25%	96.50%	96.75%
National Indicators				
NI 160 Local authority tenants' satisfaction with landlord services (Max)	n/a	76.00%	This survey is conducted every 2 years	78.00%
Service Indicators				
SI 18 (BV66a) Rent Collection and Arrears Recovery:rent collected as proportion of rents owed on HRA (Max)	96.90%	97.50%	98.00%	98.50%
SI 19 Current tenant rent arrears as a percentage of the gross dwelling debit (Min)	3.13%	3.1%	3.0%	2.9%
SI 21 (a) Homeless: Number of people presenting as homeless (Min)	26	35	33	31
SI 21 (b) Homeless: Number of people accepted as homeless (Min)	10	20	19	18
SI 22 (a) Average length of stay (weeks) in bed and breakfast accommodation for accepted priority needs families (Min)	1.14	1	1	1
SI 22 (b) Average length of stay in bed and breakfast accommodation for accepted priority needs others (Min)	6.1	3	2.5	2
SI 22 (c) Average length of stay in bed and breakfast accommodation for rejected (all groups) (Min)	4.12	6	6	6
SI 23 Customer satisfaction with repairs service (Max)	97.23	95%	95.50%	96%
SI 52 % satisfaction with Choice Based Lettings Scheme (Max)	n/a	73%	74%	75%
SI 53 % of actions from the local service standards action plan completed within timescale (Max)	n/a	90%	90%	90%
SI 54 (CI 19/NI 156) Number of households living in temporary accommodation (Min)	4	23	20	20
SI 74 % of actions from the Anti Social Behaviour action plan completed within timescale (Max)	n/a	90%	90%	90%

PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
SI 75 % of actions from the allocations policy action plan completed within timescale (Max)	n/a	90%	90%	90%
SI 76 % of actions from the Tenant Participation Strategy Action Plan completed within timescale	n/a	90%	90%	90%
SI 79 (CI 21/BV 66b) Rent collection and arrears recovery: No. LA tenants with >7wks arrears (Min)	6.93%	6.90%	6.70%	6.50%
SI 110 Housing Services VfM Ranking in family group (Top 25%) (Max)	n/a	75%	75%	75%

Division: Housing Services/Planning & Housing Strategy	PI Manager: Roz Millership/Roger Harborough			
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
Service Indicators				
SI 80 (CI 23) % of surplus Council land used for affordable housing (Max)	100%	100%	100%	100%

sion: Information & Communications Technology PI Manager: Adrian Webb/Nicola Wittman				Wittman
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
Service Indicators				
SI 55 Is the print review project plan on schedule?	n/a	Yes	Yes	Yes
SI 56 % of actions from the Payment Card Industry action plan completed within timescale (Max)	n/a	90%	90%	90%
SI 57 % of actions from the Replacement Network action plan completed within timescale (Max)	n/a	90%	90%	90%
SI 58 % of actions from the Blade action plan completed within timescale (Max)	n/a	90%	90%	90%
SI 59 Is the Office 2010 action plan on schedule?	n/a	Yes	Yes	Yes
SI 60 % of actions from the DiP action plan completed within timescale (Max)	n/a	90%	90%	90%
SI 61 Is the Walden Place (Disaster Recovery) Project Plan on schedule?	n/a	Yes	Yes	Yes
SI 96 % of IT help Desk calls responded to within target (Max)	_{n/a} Page 9	97%	97.50%	98%

PI Code & Short Name	2009/10	Annual Target	Annual Target	Annual Target
	Outturn	2010/11	2011/12	2012/13
SI 97 (CI 08) % of IT Help Desk calls resolved within target (Max)	95.07%	95	95.5	96

Division: Planning & Housing Strategy			PI Manager: Roger Ha	PI Manager: Roger Harborough	
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13	
Corporate Indicators					
CI 24 (NI 155) Number of affordable homes delivered (gross) (Max)	107	100	150	200	
CI 46 (NI 159) Supply of ready to develop housing sites (Max)	121.00%	125.00%	120.00%	115.00%	
CI 47 (NI 154) Net additional homes provided (Max)	605	600	550	500	
CI 48 % of vacant commercial premises (Min)	n/a	5%	5%	5%	
CI 52 % of Uttlesford Futures Environment Group actions achieved that require assistance from UDC (Max)	n/a	100%	100%	100%	
National Indicators					
NI 189 Flood and coastal erosion risk management (Max)	100%	100%	New legislation due during 2010/11. Likely that County will be lead on target setting therefore future targets to be advised in due course	New legislation due during 2010/11. Likely that County will be lead on target setting therefore future targets to be advised in due course	
NI 197 (SCS) Improved Local Biodiversity – proportion of Local Sites where positive conservation management has been or is being implemented (LAA) (Max)	25%	32%	Current LAA2 only determines targets for 2008-11. Future targets to be confirmed with issue of revised LAA	Current LAA2 only determines targets for 2008-11. Future targets to be confirmed with issue of revised LAA	
Service Indicators			-		
SI 77 Number of homes delivered by RSL for occupation to which the Council has nomination rights (Max)	n/a	100	175	175	
SI 78 Number of homes for social rent delivered by the Council for occupation to which the Council has nomination rights (Max)	n/a	5	To be informed by feasibility study	To be informed by feasibility study	
SI 81 Capital receipt available for affordable housing development (Max)	n/a	To be informed by feasibility study	To be informed by feasibility study	To be informed by feasibility study	
SI 82 % of actions from the Economic Development Learning & Skills Work Group Action Plan completed within timescale (Max)	Page₁⁄⊧0	100%	100%	100%	

PI Code & Short Name	2009/10	Annual Target	Annual Target	Annual Target
	Outturn	2010/11	2011/12	2012/13
SI 83 % of datasets that Planning & Housing Strategy are responsible for created and up to date (Max)	n/a	100%	100%	100%

PI Code & Short Name	2009/10	Annual Target	Annual Target	Annual Target
	Outturn	2010/11	2011/12	2012/13
SI 84 No. of empty homes brought back into use: ratio of social to intermediate rent (Max)	n/a	50%	50%	50%

Division: Street Services	PI Manager: Ron Pridham			
PI Code & Short Name	2009/10 Outturn	Annual Target 2010/11	Annual Target 2011/12	Annual Target 2012/13
Corporate Indicators				
CI 13a (NI 195a) Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Litter (Min)	2.00%	5.00%	4.50%	4.50%
CI 14 (NI 192) Percentage of household waste sent for reuse, recycling and composting (LAA) (Max)	54.10%	54.50%	55.00%	55.50%
CI 16 (BV86) Cost of household waste collection (Min)	£43.56	£55.00	£54.00	£53.00
CI 51 (NI 191) Residual household waste per household (Min)	407	405	405	405
National Indicators				
NI 196 (BV199d) Improved street and environmental cleanliness – fly tipping (Min)	Level 2	Level 2	Level 2	Level 2
Service Indicators		-		-
SI 85 % of payments being made by Direct Debit or annual invoice (Max)	n/a	95%	100%	100%
SI 86 % of actions from the Workshop action plan completed within timescale (Max)	n/a	80%	90%	90%
SI 87 % of EU Regulations met (Max)	n/a	100%	100%	100%
SI 88 % compliance with HSE inspection (Max)	n/a	100%	100%	100%
SI 89 (NI 195b/CI 13b) Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Detritus (Min)	4%	10%	9%	8%
SI 90 (NI 195c/CI 13c) Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Graffiti (Min)	0%	1%	1%	1%
SI 91 (NI 195d/CI 13d) Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Fly-posting (Min)	0%	1%	1%	1%